



Prof. Dr. Muladi, S.H. gave his opening remarks in Flag-Raising ceremony on June 17, 2010

**I**n flag-raising ceremony in Lemhannas RI on June 17, 2010, the Governor of Lemhannas RI, Prof. DR. Muladi, S.H., acting as inspector of the ceremony, conveyed some important things to all participants of the ceremony, among others, include the success of Lemhannas RI in presenting financial statement with the highest achievement standard in accounting and financial statement of government, consisting of institutional aspect and Human Resources Management to materialize bureaucratic posture which is

## FLAG-HOISTING CEREMONY ON JUNE 17, 2010

more efficient, effective and productive. Based on audit findings made by BPK (State Audit Board), Lemhannas RI has, for the year of 2007, 2008, and 2009, been ranked with "Reasonable Without Exception" (WTP), it is an achievement that should be maintained and improved especially in materializing bureaucratic reform. To that end, it is necessary to provide dedication or commitment synergized with goal and objective of the institution.

The governor informed that Vice President of the Republic of Indonesia has, on June 16, 2010, gave a direction on the improvement of accountability quality of state finance through application of Government Internal Control System (SPIP) which puts an emphasis especially on the importance of improvement of performance deliberately (outcome-oriented), avoids misuse of public authority, and success of a certain country shall depend on struggle of the country itself.

The Governor also conveyed that the participants of the Regular Education Program of Batch (PPRA) XLIV will perform main activity namely Overseas Strategic Study (SSLN), and the participants will be divided and assigned to 4 countries of destination, namely England, Bulgaria, Poland and South Korea.

Before commencement of on-campus education program on June 14, 2010, the participants of PPRA XLV will perform

outward-bound activity for 2 (two) days in Sukabumi. The purpose of this activity is not only to train the participants physically but also to build solidarity, cooperation and coordination in a team or group as important aspects in increasing unity and integrity in building nation.

Besides, it was also conveyed that there will be revitalization of Fitness Center of Lemhannas, with change, renewal of equipment and management as well as facility as provided for organics of Lemhannas and participants of PPRA/PPSA.



Situation during flag-hoisting

On June 22-23, 2010, in Dwi Warna Purwa Building, Lemhannas Alumni Association (IKAL) will organize a national seminar on national security system (siskamnas) with a theme: "Seeking the Format of National Security System in Democracy and Globalization Era", which will be opened by President of the Republic of Indonesia, DR. Susilo Bambang Yudhoyono. To that end, the Governor calls on all personnels of Lemhannas to prepare themselves physically, mentally and intellectually to support the implementation of the program.

The Governor also informed that currently, Lemhannas is constructing additional mess for education participants of Lemhannas. It has just built one 4-storey building with 4 floors of 140 rooms and 1 floor for auditorium with theatrical system.

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# AWAKENING OF TRANSPARENCY ERA



*Governor of Lemhannas RI (National Resilience Institute of the Republic of Indonesia), as a main speaker, accompanied by Vice Chairperson of Commission I of DPR RI and senior researcher from the Habibi Center in "Bincang Malam" program in TVRI on May 19, 2010*

**T**he Governor of Lemhannas RI, Prof. DR. Muladi, S.H., gave his view on Law Number 14 of 2008 regarding Transparency of Public Information in discussion with a theme of "Awakening of Transparency Era in the framework of National Character Building" in "Bincang Malam" program broadcasted by TVRI on May 19, 2010. The discussion was also attended by Vice Chairperson of Commission I of DPR RI, Hayono Isman, and Senior Researcher from the Habibie Center, DR. R. Siti Zuhro, M.A. as accompanier of the source person.

Law No.14 of 2008 regarding Transparency of Public Information (KIP) signalizes that state institution including agencies therein should give public information clearly to the public.

The Governor is of the opinion that Indonesia could expect more from the Law No.14 of 2008. The Law is a product of reformation, democratization concerning good governance principle. However, the public has not yet prepared and understood the Law due to lack of socialization from the government. The enactment of the law has, for 2 (two) years, been postponed. Therefore, the Governor of Lemhannas said that we need a quick and systematic measure to socialize the law throughout regions.

Law No.14 of 2008 has a philosophical value in strengthening the public, instead of the government. It is essence of reformation with two main aspects namely democratization and transparency, so that it is the public that is expected to be proactive to ask for information to the government and state. Good governance is expected to be created through this Law, which is a government possessing 3 (three) main pillars: state, private sector and civil society. Therefore, it is not only state, but also public institution, judicative board, legislative board, BUMN (State Enterprises), political party, NGO (Non Government Organization) and any institutions financed by State Budget and Regional

Budget, should be able to give information service transparency. This Law No.14 of 2008 is a part of competitiveness index of Indonesia to enhance quality of Indonesian Democracy in the world which is able to encourage chairperson of each agency to motivate and give good model to his/her subordinates as it is very important in democracy life in the future. Law on KIP gives significant influence to Lemhannas particularly if seen in terms of its function as leadership training centre and also think-tank to the President who gives strategic inputs. In responding to this matter, Lemhannas RI should build a good organization and management, planning program, budgeting system, as well as good human resources.

The Governor of Lemhannas RI said that Law on KIP still has weakness, namely structure, substance, and culture aspects. In terms of structure aspect, information commission is still not perfect, and still has to be activated down to the regions. In terms of substance aspect, Law on KIP needs mechanism regulation and exception list arrangement. As for cultural aspect, the state, private sector, and public should have the same point of view, response, perception, philosophy regarding the law.

# NATURE OF STRATEGIC LEADERSHIP

In the lecturing session on May 21, 2010 in Bandung, the Governor of Lemhannas RI, Prof.DR. Muladi, S.H., conveyed material on the nature of Strategic Leadership to participants of the Indonesian Armed Forces Command and Staff College (SESKO TNI).

It was explained that, a transformational leadership will be able to increase awareness regarding what is right, good, important, and appropriate, as well as able to increase the need of its followers for self-attainment and actualization. Besides, the transformational leadership can also support high maturity of moral of its followers and motivate them not to prioritize personal interest over its group, organization or public interest.

In his lecture, the Governor of Lemhannas RI conveyed some opinions on leadership. First, according to Bennis (1998), there are some differences between a manager, leader and statesman. A manager will act as administrators, imitating in nature, maintains and focuses on system and structure, relies on control, having short range view, ask how and when, accepts status quo and does things right.

A leader will innovate, original in nature, develops, focuses on people, inspire trust, long-range view, ask what and why, challenges status quo, own persons and does right things.

A statesman is an extraordinary individual with extraordinary characters regarding individual, social, institutional and global morality and accountability. A statesman is one who exercises political leadership wisely without narrow partisanship.



*Governor of Lemhannas RI, Prof. DR. Muladi, S.H., gives a lecture in the Indonesian Armed Forces Command and Staff College in Bandung*

Second, Parson (1951), regarding leadership and national resilience, said that leadership policy and regulation of leadership should be an integrating facility of economic adaptation, goal attainment of politic and latency function (pattern of maintenance) of culture.

Third, Shergold (2009) said that leadership has the following components: First, collegiality (capability of building teamwork); Second, execution (commitment to exercise any decision already taken); Third, persistence (endurance to handle any constraint); Fourth, authenticity (government network and decision making based on evidence or fact); Fifth, pride in vocation (relating to general principle of good administration).

Fourth, according to Cohen (2004), there are 11 (eleven) generalization of character of strategic leadership, namely: First, commitment to definite objective; second, capability of formulating initiative and consistently maintaining the initiative; third, economic consideration in empowering any sources; fourth, capability of empowering strategic position maximally and positively; fifth, capability of doing any unexpected things; sixth, easiness and simplicity oriented; seventh, capability of preparing multiple and simultaneous alternatives; eighth, capability of taking indirect route to achieve goal; ninth, always considering appropriate timing followed by sequence of definite programs; tenth, capability of exploiting every success; eleventh, quickly acknowledges good ideas and tries to enforce intellectual honesty.



*Participants of SESKO TNI are listening to a lecture by Governor of Lemhannas RI*

# OPTIMIZATION OF PETROLEUM SECTOR UTILIZATION

On May 24, 2010, Vice Governor of Lemhannas RI, Air Chief Marshal of National Army DR. Rio Mendung Thalieb chaired the Round Table Discussion (RTD) session in Meeting Room, Floor III West, Asta Gatra Building. The theme discussed in the RTD was “Optimization of Petroleum Sector Utilization through Revitalization of Government Policy in the framework of National Energy Resilience”.

Petroleum sector energy resilience is a driving factor in economic cycle of which its utilization is still very dominant at home. This has forced the government to always fulfill the need for Oil Fuel with affordable price.

The international oil price has once fluctuated to a very high price so that the government has to make a subsidy policy which is very burdensome to state budget. Policy on increasing petroleum price at home has to be made and consequently it decreases the national economic growth and national competitiveness. This resulted on price increase of goods which is burdensome to the public.

Petroleum sector was once one of the largest contributors in exchange rate to the state namely 28% out of state revenue in 2005. However, it was not followed by reinvestment which was indicated from small budget given from petroleum sector to the Ministry of Energy and Mineral Resources each year, the value thereof was only 3% out of total state revenue originating from petroleum sector thereby resulting in lack of development of domestic petroleum and becoming petroleum country.

Although adjustment of domestic Oil Fuel price made in 2005 has saved state budget up to USD 59 billion, but the government still had to spend USD 9 billion for various subsidies particularly for subsidy on oil and electricity.

The government has issued policy in energy sector through Presidential Decree of the Republic of Indonesia number 5 of 2006 regarding national energy policy to secure domestic energy supply as well as support national energy resilience, in the framework of supporting development. This presidential decree is intended to serve as a legal umbrella in performing conversion and diversification of energy sources to improve economic development.



*Situation of Round Table Discussion convened in Meeting Room, Floor III West, Asta Gatra Building*

Consumption quantity of petroleum in Indonesia exceeds the quantity of production of 24,000 barrel/day, so that it can be said that Indonesia has entered into the phase of being net importer. Meanwhile if seen from production sector, there is a tendency of decrease and significant decrease has occurred since 2000. Average number of decrease of oil production every year could reach 66,000 barrel/day. And if we refer to consumption rate of oil in 2004 namely 1,150,000 barrel/day, then oil reserve of Indonesia is estimated to be exhausted within approximately 11 years.

Policy taken by Indonesian to quit from OPEC was caused by Indonesia's decreasing capability in oil export since 1998. The current actual need of up to 1.2 million barrel/day has far exceeded oil production which only reaches 0.942 million barrel/day.

Energy conservation will give benefit not only to the public whose energy consumption per capita has been very high, but also to countries of which the energy consumption per capita is low, such as Indonesia.

One of the factors that makes energy conservation does not work well in Indonesia, is the view of the people that Indonesia is a country blessed with abundant energy resources, and therefore efficient use of energy is not considered as a necessity.

# ACCELERATION OF THE INDONESIAN NATIONAL ARMED FORCES DEVELOPMENT IN INTER-STATE BORDERING AREA

**O**n May 25, 2010 in meeting room of Nusantara I, Tri Gatra Building, a Round Table Discussion (RTD) was convened with a theme of “Acceleration of development of the Indonesian National Armed Forces in Inter-States Bordering Area to Support State Defense System Organization in the Framework of Strengthening the Unitary State of Indonesia”. The RTD session was chaired by Vice Governor of Lemhannas RI, Air Chief Marshal DR. Rio Mendung Thalieb.

In his keynote speech, he, among others, said that territory is one of state components which is free and sovereign, therefore every country and nation in this world should always keep and maintain its sovereign territory from various threats by mobilizing all state and nation capacity through implementation of state Defense system.

Geographically, Indonesia is an archipelagic state and is located in intersecting position and thereby it has a very important and strategic meaning and role relating to economic interest and global or regional defense and security. Following the strategic environmental development in this globalization era, which is triggered by advancement of science and technology (information, communication and transportation), so, interaction throughout the world particularly in bordering areas which are different either in ideology, politic, economic, social, cultural aspects or state defense and security system will be more intensive.

In general, the current issues arising in inter-states bordering areas are as follows: first, disagreement regarding bordering lines with neighboring country which has not been fully resolved; second, occurrence of development gap affecting the social lives of people living in bordering areas and neighboring country or other surrounding areas; third, low prosperity of people living in bordering area caused by orientation of development which is inward looking and puts more emphasis only on public security and order aspect; fourth, issue on illegal traditional border trespasser, custom, and ancestry as well as issue on tanah ulayat (communal land) existing in the two countries; Fifth, non-optimum utilization of natural resources, meanwhile the existing potency is very abundant so that inviting non

state actors to do illegal activity; sixth, non-optimum of international cooperation to handle the issue of bordering area between Indonesia and neighboring country; seventh, environmental damage due to illegal natural resources utilization; eighth, the Indonesian National Army Unit are not spread proportionally in bordering areas which prevent them from building a sense of security and safety to local people.

Issue in inter-state bordering area is very complex, either in economic, health and education sectors or in sector which is very crucial namely bordering area. Therefore development in inter-state bordering area should be made simultaneously between security approach in a broad sense of meaning and prosperity approach.

Border development program should be made comprehensively and integratedly from all ministries and other government agencies. One of border development programs having high priority is state defense aspect. Development of the Indonesian National Armed Forces's capacity particularly in inter-state bordering area will, in addition to avoid, handle and maintain sovereignty/unity of territory of the Unitary State of the Republic of Indonesia, also play its role, serving as deterrence, bargaining, diplomacy, peace and education instruments, although eventually it is prepared as a means to war.



*Round Table Discussion chaired by Vice Governor of Lemhannas RI, Air Chief Marshal, DR. Rio Mendung Thalieb, in Nusantara Room I, Tri Gatra Building of Lemhannas RI*

# CELEBRATION OF THE 45TH ANNIVERSARY OF LEMHANNAS RI

During 45 years of its dedication, Lemhannas RI has from time to time shown its best achievement in assuming every task, therefore during the period of time, a series of success have been recorded, being the result of hardworking, vigorousness, and cooperation of every member of Lemhannas RI. With a theme of "With Reformation of Bureaucracy, Making Lemhannas as One of Motivators of Cultured Democratization Process", the Governor of Lemhannas RI, Prof. DR. Muladi, S.H., gave his welcoming remarks in the celebration of the 45th Anniversary of Lemhannas RI on May 20, 2010.

Lemhannas RI is a non-ministerial government agency directly under the President of the Republic of Indonesia, with its main duty as follows: first, organizing education to prepare cadre and stabilization of leader of national level having integrative thought, universal insight and honoring state insight values; second, organizing study which is conceptive and strategic in nature regarding various national, regional and international issues as required by the president, in securing influence and integrity as well as survival of the Unitary State of the Republic of Indonesia; third, organizing stabilization of state values as contained in 4 (four) basic principles, namely pancasila, the 1945 Constitution, and the Unitary State of the Republic of Indonesia and motto of Unity in diversity; fourth, organizing development of national defense consisting of, astagatra, national conception and universal values through various approaches including technology empowerment; fifth, establishing and developing cooperation relationship with various relevant institutions both in the home country or overseas consisting of al social, state and national life aspect in materializing universal values harmony.

In his speech, the Governor summarizes some policies already taken into effect, namely policy in education sector, directed to educate and train state leader cadres; policy on development in research sector which is not only resulting in policy recommendation with its analysis characteristics if observed from natural gatra and social gatra as well as formulated through integrity between academic atmosphere and observation substances of each gatra; as well as policy in the area of stabilization of state values consisting of ideological values of pancasila and the 1945 Constitution, the Unitary State of the Republic of Indonesia and motto of Unity in Diversity. In line with dynamicity of global, regional, and national development, Lemhannas RI makes a change through revitalization and restructuring designed systematically by referring to eleven principles of renewal consisting of professionalism, checks and balances, continuing education, truth, quality assurance, efficiency and effectiveness, transparency, reformation, systematic, balance, and technological adaptation principle.

The governor also described the current actual attainment and works which are developed continuously by Lemhannas RI among others: Indonesian National Leadership Index; establishment of National Resilience Measurement Laboratory or Labkurtannas; sustainable formulation of State Values Stabilization Guidelines Document; Acceptance of foreign participants starting from the fiscal year of 2009; performing Consolidation Forum by phase in the Fiscal Year of 2009 and 2010; Implementing Information facility and Communication Technology (ICT), namely **e-Learning, e-Office, e-Procurement, e-Library, e-Evaluation, e-Capacity Building, and e-Labkurtannas**; as well as bureaucracy reformation of Lemhannas which have principally been performed since February 7, 2006.

Lemhannas has been subject to basic and monumental change, in its implementation, Lemhannas has earned the predicate of Reasonable without exception (WTP) opinion upon audit findings of BPK RI (State Audit Board of the Republic of Indonesia) in 2007, 2008 and 2009 consecutively and award from the government for the success in developing and presenting financial statement with the highest achievement in accounting and financial statement of government. In line with that, the Minister of State Apparatus Empowerment (PAN) and Bureaucracy Reformation has, on March 15, 2010, evaluated that the rank of accountability of performance of Lemhannas increased from rank 70 in 2009 to rank 15 out of 74 evaluated institution.

Based on the achievement and attainment, Lemhannas RI has made renewal and change through revitalization and restructuring designed systematically and sharpening the bureaucracy reformation process.



*Celebration of 45th Anniversary of Lemhannas RI  
On May 20, 2010*

# SERIES OF ACTIVITIES IN THE FRAMEWORK OF 45TH ANNIVERSARY OF LEMHANNAS RI



Honor Ceremony when visiting the grave (ziarah) of Bung Karno in Blitar, East Java shrine



Deputies participating in the celebration of Lemhannas RI Anniversary



Strewing flowers at the Kalibata Heroes Cemetery



Joint prayer when visiting the grave (ziarah) of Bung Karno in Blitar, East Java



Ceremony at the Kalibata Heroes Cemetery, Jakarta



Prof. Dr. Emil Salim gave description in scientific oration session



Cutting of tumpeng rice in the celebration of Lemhannas Anniversary



Commander in Chief of the Indonesian National Armed Forces, KASAL (Navy Chief of Staff) and Vice Governor of Lemhannas RI were present in the scientific oration of the 45th Anniversary of Lemhannas RI



Welcoming remarks of the Governor, Prof. DR. Muladi, S.H., in the 45th Anniversary of Lemhannas RI



Reog Ponorogo (traditional art) participates in celebrating the Lemhannas Anniversary as entertainment session



Inauguration of digital fingerprint attendance by the Governor of Lemhannas RI

# VISIT OF DELEGATION OF THE US NATIONAL WAR COLLEGE

**O**n May 12, 2010, Lemhannas RI was visited by The National War College (NWC) of the United States of America. The visit of group of NWC chaired by Mr. Eric Erskine Austin is aimed at discussing issues and sharing knowledge with Lemhannas RI. Before the visit, the chairperson of the group has made a courtesy call to Vice Governor of Lemhannas RI, Air Chief Marshal DR. Rio Mendung Thalieb, accompanied by Rear Admiral (Ret.) Robert Mangindaan, Head of Public Relations Bureau and Head of Cooperation Bureau of Lemhannas RI.



*Situation of Courtesy Call to Vice Governor of Lemhannas RI, Air Chief Marshal DR. Rio Mendung Thalieb by chairperson of group, Mr. Eric Erskine Austine accompanied by his two staffs*

The session was continued with discussion chaired by Professional Expert in Diplomacy of Lemhannas RI, Rear Admiral (Ret.) Robert Mangindaan, attended by 11 (eleven) participants of NWC, professional expert in diplomacy of Lemhannas RI, Major General (Ret.) Pandji Soesilo and professional expert in economy, Ir. Timotius D. Harsono and six other representatives of PPRA XLIV of Lemhannas RI.

The topic of discussion was among others related to economic, political, military, and democratic issues in Indonesia. The discussion went so cordially and its participants were quite enthusiastic in understanding their respective issues and sharing knowledge regarding democracy in Indonesia and the United States of America.

The National War College is national education institution established in 1946. This institution focuses on national defense, strategy, and education of future leader cadres. Issues of study discussed in NWC, among others, include terrorism, disaster response, humanity, global warming, and disease. Lessons in NWC are, among others, related to regional and international issues and challenge faced by the United States of America in the future. Composition of study participants in NWC consists of 75% from military and 25% from civil working for the government of the United States of America. In the framework of improving quality of education of leader cadres and improving public participation in democracy, NWC thinks it is necessary to have a discussion with important institutions in the world, including Lemhannas RI.

In the discussion, questions were put forwarded on the selection

process of participants to participate in education in Lemhannas RI. Diverse Background of education participants has made Lemhannas RI an appropriate place to discuss various state issues with different perspectives but with one goal, namely advancing the nation. Lemhannas RI has cooperated with various state universities in organizing education such as with UGM, UI, and Unpad. This cooperation can expectedly share knowledge and diverse state perspective regarding national resilience.

The United States of America and Indonesia can cooperate in minimizing the tense occurring between Indonesia and the United States of America particularly that relating to Islam and terrorism issues. The United States of America needs to change the negative image of the United States of America that develops about Indonesia, media and world. Relation awkwardness occurring between the United States of America and Indonesia all these times seems to suggest that it is Indonesia that needs the United States of America, meanwhile in fact, Indonesia and the United States of America needs each other, issues that need to be further observed is for example support of the United States of America to Israel, issue of terrorism, controversy on existence of research laboratory (NAMRU) belonging to Navy of the United States of America in Indonesia, and discrimination made by Homeland Security of the United States of America in treating those who were considered as terrorists. Meanwhile, from the discussion, it is found that many things can be obtained if the relationship between Indonesia and the United States of America is improved. Indonesia expects more by the election of Barrack Obama as the President of the United States of America trying who has started to establish a closer relationship with Indonesia or with Islamic world, which is seen from policy of planned withdrawal of the United States troops from Irak and initiative to build a dialogue with Islamic world.

The session was closed by a joint photo session in Tri Gatra Building.



*Joint Photo between participants of National War College with Discussion Team of Lemhannas RI in Nusantara Room*



# VISIT OF THE UNITED STATES MARINE CORPS WAR COLLEGE



*Courtesy Call of visitors from the United States Marine Corps War College (USMCWC) to Vice Governor of Lemhannas RI at his office*

The group of participants of the United States Marine Corps War College (USMCWC) visited Lemhannas RI on May 25, 2010 to know further about the issue of defense, security and perspective of Indonesia regarding China and the United States of America, as well as issue of internal security of Indonesia. The chairperson of group made courtesy call to Vice Governor of Lemhannas RI, Air Chief Marshal DR. Rio Mendung Thalieb. Further the visitors of USMCWC had a discussion with professional staff of Lemhannas RI represented by Major General (Retired) Pandji Soesilo, Ir. Timotius D. Harsono, as well as Participants of PPRA XLIV, the moderator of discussion was Air Vice Marshal (Retired) Surya Dharma, S.IP and chairperson of group of USMCWC was Mr. Barry J. Levin, chairperson of the Department of USMCWC.

The discussion went so enthusiastic, the issues being discussed, among others, include economic issue and how Indonesia positions China as model of development as well as relation between China and Indonesia, the discussion stretched to anything relating to inter-states relationship namely Indonesia and India, Indonesia and the United States of America; as well as defense, security and subsidy of oil fuel, electricity and education.

In respect of Economy, Indonesia positions China in two positions, namely: First, as wide market share; second, as business competitor. In agreement of ASEAN-China Free Trade Agreement (ACFTA) for example, from economic sector, Indonesia and China needs each other, and the consequence of agreement is that Indonesian Business is keenly in competition with China. Large number of population of China is certainly a potential market for Indonesia, added with food security of Indonesia which is more stable and agricultural field which is wider if compared to China

which is only having agricultural field of 7%. However, ACFTA needs to be responded seriously by the government particularly to improve the quality of human resources, improve capability of economy, because the largest economic challenge encountered by Indonesia originates from the non-economic challenge itself, namely low level of education of human resources in Indonesia and low level of prosperity, meanwhile, with India, Indonesia competes fairly since India develops industrial products which are different namely in automotive industrial sector and IT. It is planned that on July 2010, Indonesia will enter into a free trade agreement with India. The trade agreement will cause loss of investment of USD 15 billion in crude palm oil plantation of Indonesia.

Meanwhile, the issue of defense and security would be about strategic measure that can be taken to build Indonesia. The first way as required in building Indonesia is building democracy. Democracy leads to freedom to give opinion, but not securing political stability. The second way is improving state education, namely by providing scholarship, easy access to education, and affordable education, since people's education level of Indonesia is still low, it is only 18% out of total population that can continue their education to university.

From state resilience and defense sector, Indonesia needs to establish a strategic partnership in order to attain the goal of Indonesia in advancing nation. Good relation between Indonesia and the United States of America, China and India, or joining of Indonesia with the East Asia Community (EAC) needs to be increased. Existence of EAC is the part of need of Indonesia for larger forum than ASEN to support state advancement, and keep up with G20 power and configuration of the United States of America in the world.



*Visitors of USMCWC had a discussion with professional staff of Lemhannas RI represented by Major General (Ret.) Pandji Soesilo, Ir. Timotius D. Harsono, as well as representatives of PPRA XLIV*

# VISIT OF PAKISTAN AIR WAR COLLEGE

**O**n May 26 at 10.00 – 13.00 WIB, Lemhannas RI was visited by a delegation of Pakistan Air War College consisting of 15 (fifteen) members of delegation. The visit was made in the framework of overseas comparative study tour in Indonesia. Before discussion session, the chairperson of Pakistan Air War College, Air Vice Marshal Tubrez Asif SI (M), together with two staff, has made a courtesy call to the Governor of Lemhannas RI accompanied by Vice Governor, Secretary of Board of Directors, First Secretary, lecturer of International Relations, Head of Public Relations and Head of Cooperation of Lemhannas RI. In the discussion session held in Asta Gatra Building, Floor III West, Air Vice Marshal (Retired) Surya Dharma, S.IP acted as chairperson of discussion accompanied by professional staff in diplomacy division, Major General (Retired) Pandji Soesilo and Professional Staff in economic sector, Ir. Timotius D. Harsono, M.SI as well as 6 (six) other representatives of PPRA XLIV.

During the discussion which run cordially, the Air Vice Marshal (Retired) Surya Dharma, S.IP confirmed that Lemhannas RI is official think-tank institution of the government of Indonesia. Besides, it was also explained that Indonesia has committed to creating a clean government and to that end capacity and role as well as participation of society need to be increased in controlling government administration. Although it needs quite a long time, Indonesia is considered to be on the right track.

The governmental development policy being the first priority at present time would be the triple track strategy principle: pro-growth, pro-poor, and pro-job.



*Situation of discussion between Lemhannas RI and delegation of Pakistan Air War College in Asta Gatra Building, Floor III west*



*The Governor of Lemhannas RI welcomes the chairperson of group of delegation of Pakistan Air War College in his office*

To that end, in addition to focus on health care and real sector, 20% out of state budget will be allocated for education sector. It indicates a commitment of the government in order to create a harmony between growth and equality of development. Regarding limited budget allocated for Indonesian national military, a priority scale will be made in performing any activities.

It was also conveyed in the discussion that Indonesia is actively playing its role in Asian region, such as establishing a cooperation with other Asian countries in combating terrorism as well as in other forms of cooperation.

Ir. Timotius D. Harsono, M.Si said that Lemhannas RI builds data information system for study assessment which is useful for strategic evaluation or to support organization of education in Lemhannas RI. It is made through consolidation with all provinces in Indonesia. Data obtained from provinces will be measured by Lemhannas RI. Further the assessment findings can be used by respective provinces, and will be put forwarded to the President of the Republic of Indonesia as an input or recommendation material.

Currently, Indonesia is not only facing terrorism threat internally but also other threats such as global warning, scarcity of food and others.

At the end of discussion, the visitors of Pakistan said that Indonesia has many things in common with Pakistan, particularly from religion aspect and also socio-culture. To that end, Pakistan can expectedly establish further cooperation with Indonesia in weaponry sector. Pakistan has currently made its own battle jet, sold spare-parts to air forces of the United States of America, as well as to Middle Eastern countries.

# TRAINING ON APPLICATION OF NATIONAL RESILIENCE MEASUREMENT SYSTEM AND SIMULATION OF DECISION MAKING ON PUBLIC POLICY

Currently, Lemhannas RI is performing bureaucratic reform as an effort to improve the institution performance. The Governor of Lemhannas RI, Prof. DR. Muladi, S.H., gave opening remarks in the training on Application of Resilience Measurement System and Simulation of Decision Making on Public Policy, on May 31, 2010 in Dwi Warna Purwa Building, which was attended by Lemhannas employees and representatives of all provinces.

In the first phase of bureaucratic reform which is being performed, the Lemhannas RI has made institutional revitalization based on high technology. There are 7 (seven) main sectors that are revitalized, namely e-Office, e-Learning, e-Evaluation, e-Library, e-Procurement, e-Capacity Building and e-Labkurtannas.

Labkurtannas is a development of national resilience measurement system which has been applied all these times by Lemhannas. At the beginning, this system is only used as an academic exercise to participants of PPSA and PPRA, for national resilience in region upon performance of SSDN by participants and to measure national resilience of a certain country upon performance of SSLN by participants of PPSA and PPRA.

In the subsequent phase, Lemhannas RI has improved the benefits of the system, not only as an academic exercise, but also as an early warning system for national leader (president), or regional leaders. In 2007, Lemhannas RI built this laboratory with the purpose of developing a system that always monitors and analyzes national resilience either at central or regional level.

Establishment of national resilience laboratory requiring improvement according to dynamicity of strategic environment which is very quick to change and complex in nature, has, in fact, influenced national resilience either aggregately, physically, or spatially.



*Situation in the opening of Training on Application of National Resilience Measurement System in Dwi Warna Purwa Building of Lemhannas RI*



*Governor of Lemhannas RI gives opening remarks in the opening of Training on Application of National Resilience Measurement System and Simulation of Decision Making on Public Policy*

For example, global financial crisis occurring recently is not only influencing the economic resilience but also resilience of the aspects of socio-culture, politics, and even security. Similarly, the dissemination of HIV, H1N1 or other infectious disease, is not only giving impact to decrease of resilience in health sector (socio-culture aspect) but also giving quite significant disturbance to economic and political aspects.

Lemhannas RI will, according to its main tasks and functions, be required to build the system and can expectedly be use as an early warning system of national resilience either at central or regional level and as source of information in the regional or national planning, particularly in determining building priority.

To improve development of this Labkurtannas system, Lemhannas has engaged external experts, such as from the University of Indonesia, University of Diponegoro, LIPI, Trisakti, Bappenas (National Development Planning Agency), BPS (Statistic Central Bureau), Ministry of Fishery and Marine, Ministry of Health, and others, Lemhannas RI has also signed Memorandum of Understanding (MoU) with all of provinces in Indonesia for the development of the laboratory. As a follow-up of the MoU, training has been organized on application of national resilience measurement and simulation of decision making on public policy, this training can expectedly establish joint understanding regarding national resilience measurement sytem and decision making on public policy.

## PUBLIC HEARING IN COMMISSION I OF DPR RI (People's House of Representatives of the Republic of Indonesia)

**O**n June 3, 2010 from 19.00 to 21.30 pm, Lemhannas RI chaired by Vice Governor of Lemhannas RI, Air Chief Marshal DR. Rio Mendung Thalieb accompanied by the First Secretary, DR. Ardi partadinata, Deputies, and some other officials held a Public Hearing with Commission I of DPR RI.

The session was opened by chairperson of the session, the Representative of Commission I of DPR RI, Tubagus Hasanuddin. In the public hearing, the Vice Governor of Lemhannas RI conveyed explanation of the Governor of Lemhannas RI regarding Action Plan and Ministerial/Institutional Budget (RKAKL) and Government Action Plan (RKP) of Lemhannas RI of Fiscal Year of 2011, continued with discussion and question and answer session. The public hearing was closed by the chairperson of the session at 21.30 pm with the note that a follow-up hearing will be convened again for a more detailed discussion.



*Vice Governor of Lemhannas RI read explanation of the Governor of Lemhannas RI regarding RKAKL and RKP of Lemhannas RI of Fiscal Year of 2011*



*Situation of Public Hearing with Commission I of DPR RI regarding discussion of RKAKL and RKP of Lemhannas RI of Fiscal Year of 2011*

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